## Report on Performance in FY2011

## (April 1, 2011 - March 31, 2012)

May 16, 2012
AOC Holdings, I nc.

Consolidated Financial Results for FY2011

Consolidated Financial Results for FY2011

- Changes from FY2010 -
(¥Billion)

|  | $$ |  |  | $\begin{gathered} \text { FY2010 } \\ \$ 84.2 / \mathrm{Bbl} \\ ¥ 86 / \$ \end{gathered}$ |  |  | Change <br> \$ 25.9/Bbl $\quad ¥-7 / \$$ |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Upstream | Downstream | Total | Upstream | Downstream | Total | Upstream | Downstream | Total (\%) |
| Net Sales | 129.3 | 572.3 | 701.6 | 93.1 | 477.9 | 571.1 | 36.1 | 94.3 | $130.5 \quad$ (23) |
| Operating Income <br> Excl. Inventory Valuation | -2.2 | $\begin{aligned} & 7.5 \\ & 6.5 \end{aligned}$ | $\begin{aligned} & 5.2 \\ & 4.3 \end{aligned}$ | -3.0 | $\begin{aligned} & 7.3 \\ & 7.8 \end{aligned}$ | $\begin{aligned} & 4.3 \\ & 4.8 \end{aligned}$ | 0.7 | $\begin{array}{r} 0.1 \\ -1.2 \end{array}$ | $\begin{array}{cc} 0.9 & (21) \\ -0.5 & (-10) \end{array}$ |
| Ordinary Income | -2.9 | 4.2 | 1.3 | - 4.5 | 6.0 | 1.5 | 1.6 | -1.8 | -0.2 (-14) |
| Net Income | -0.9 | 4.3 | 3.3 | -1.2 | 5.2 | 4.0 | 0.2 | -0.9 | -0.6 (-16) |



## Sales Volume and Prices of Crude Oils

|  | Sales Volume <br> (Thousand Bbls/day) |  | Sales Prices <br> (\$/Bbl) |  |  |
| :---: | ---: | ---: | ---: | ---: | :---: |
|  | FY2011 | FY2010 | Change <br> $(\%)$ | FY2011 | FY2010 |
| Crude Oil under Crude Oil Sales and <br> Purchase Agreement with Kuwait <br> (Khafji crude oil) | 40.7 | 36.9 | $10 \%$ | 109.20 | 79.71 |
| Interests oil <br> (Ekofisk crude oil*) | 0.2 | 0.2 | $0 \%$ | 112.98 | 81.44 |
| Total | 40.9 | 37.2 | $10 \%$ | - | - |

* January-December


## Sales Volume of Petroleum Products

| (Thousand Kiloliters) | FY2011 | FY2010 | Change <br> $(\%)$ |
| :---: | ---: | ---: | ---: |
| Gasoline | 1,808 | 1,982 | $-8.8 \%$ |
| Naphtha | 325 | 352 | $-7.7 \%$ |
| Jet fuel | 901 | 1,186 | $-24.0 \%$ |
| Kerosene | 471 | 252 | $86.9 \%$ |
| Diesel fuel (Gas oil) | 1,390 | 1,642 | $-15.3 \%$ |
| Heavy fuel oil A | 56 | 91 | $-38.5 \%$ |
| Heavy fuel oil C | 1,172 | 734 | $59.7 \%$ |
| (incl. for electric power) | $(1,066)$ | $(624)$ | $(70.8 \%)$ |
| Benzene | 168 | 181 | $-7.2 \%$ |
| Xylene | 306 | 340 | $-10.0 \%$ |
| Propane and Propylene | 143 | 197 | $-27.4 \%$ |
| Petroleum Pitch | 357 | 366 | $-2.5 \%$ |
| Others | 344 | 240 | $43.3 \%$ |
| Sub-total | 7,447 | 7,571 | $-1.6 \%$ |
| Barter deals | 354 | 361 | $-1.9 \%$ |
| Total | 7,801 | 7,932 | $-1.7 \%$ |
| Crude refining volume | 7,609 | 7,818 | $-2.7 \%$ |

Net Sales by Segment and Segment Income

|  | FY2011 |  | FY2010 |  | Change |  |
| :---: | ---: | ---: | ---: | ---: | ---: | ---: |
|  | Oil/Gas <br> Development <br> and Sales | Oil <br> Refinery and <br> Sales | Oil/Gas <br> Development <br> and Sales | Oil <br> Refinery and <br> Sales | Oil/Gas <br> Development <br> and Sales | Oil <br> Refinery and <br> Sales |
| Net Sales | 129.3 | 572.3 | 93.1 | 477.9 | 36.1 | 94.3 |
| Segment <br> Income | -2.9 | 4.2 | -4.5 | 6.0 | 1.6 | -1.8 |

(Internal transactions are eliminated.)

|  |  | Factors of Increas |  | Factors of Decre |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Net Sales | Oil/Gas Development and Sales | Rise of sales prices <br> Increase of sales volume | $\begin{aligned} & 37 \% \\ & 10 \% \end{aligned}$ |  |  |
|  | Oil Refinery and Sales | Rise of sales prices | 22\% | Decrease of sales volume | -2\% |
| Segment Income | Oil/Gas Development and Sales | Decrease of exchange loss <br> Decrease of exploration cost | $\begin{aligned} & +1.2 \mathrm{bil} \\ & +0.8 \mathrm{bil} \end{aligned}$ | Decrease of profits from affiliates | -0.4bil |
|  | Oil Refinery and Sales | Effects of opening inventories <br> Improvement of margins for Petroleum products | $\begin{aligned} & \text { +1.4bil } \\ & \text { +1.4bil } \end{aligned}$ | Deterioration of margin for petroleum pitch <br> Decrease of profits from affiliates <br> Loss of the subsidiary in Singapore | $\begin{aligned} & -1.9 \mathrm{Bil} \\ & -1.2 \mathrm{Bil} \\ & -0.6 \mathrm{Bil} \end{aligned}$ |

## I ncrease and Decrease in Consolidated Balance Sheet

|  | Mar. 31, 2012 | Mar. 31, 2011 | Change | Major Factors of Increase / Decrease |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Current assets | 261.7 | 206.8 | 54.8 | Inventories <br> Accounts receivable-trade | $\begin{array}{r} +19.9 \\ +31.0 \end{array}$ |
| Noncurrent assets | 148.2 | 163.7 | -15.4 |  |  |
| Property, plant and equipment | 120.3 | 127.2 | -6.9 | Depreciation, etc. | -6.9 |
| Investments and other assets | 26.3 | 34.7 | -8.3 | Loans to KGOC*, etc. | -8.1 |
| Total assets | 409.9 | 370.5 | 39.4 |  |  |
| Current liabilities | 249.6 | 198.7 | 50.9 | Accounts payable-trade Accounts payable-other Accounts payable-gasoline tax Short-term loans payable | $\begin{array}{r} +23.7 \\ +12.8 \\ +9.6 \\ +2.3 \end{array}$ |
| Noncurrent liabilities | 65.5 | 78.7 | -13.1 | Long-term loans payable ( for KGOC* <br> Deferred tax liabilities | $\begin{gathered} -11.4 \\ -8.1) \\ -1.5 \end{gathered}$ |
| Total liabilities | 315.1 | 277.4 | 37.7 |  |  |
| Total net assets | 94.7 | 93.0 | 1.6 |  |  |
| Total liabilities and net assets | 409.9 | 370.5 | 39.4 |  |  |

*KGOC (Kuwait Gulf Oil Company):The other party of Loan Agreement

## Consolidated Statements of Cash Flows

| (¥Billion) | FY2011 | FY2010 | Major Factors in FY2011 |  |
| :---: | :---: | :---: | :---: | :---: |
| Net cash provided by (used in) operating activities | -0.8 | 28.1 | Profit before income taxes <br> Depreciation <br> Increase in accounts payable-trade <br> Increase in accounts receivable-trade <br> Increase in inventories | $\begin{array}{r} 1.0 \\ 11.6 \\ 23.7 \\ -31.0 \\ -19.9 \end{array}$ |
| Net cash provided by (used in) investing activities | 8.4 | 3.1 | Collection of loans receivable <br> Purchase of fixed assets | $\begin{array}{r} 8.5 \\ -5.0 \end{array}$ |
| Net cash provided by (used in) financing activities | -6.6 | -30.0 | Increase in short-term loans payable Decrease in long-term loans payable | $\begin{array}{r} 2.2 \\ -8.3 \end{array}$ |
| Effect of exchange rate change | -0.3 | -1.5 |  |  |
| Cash and cash equivalents at beginning of year | 17.3 | 17.6 |  |  |
| Cash and cash equivalents at end of year | 18.0 | 17.3 |  |  |

## Forecast on

Consolidated Financial Results for FY2012

## Assumptions and Business Plan for FY2012

Holdings

## Assumptions

$$
\begin{array}{lc}
\text { Dubai crude oil price: } & \$ 115 / \mathrm{Bbl} \\
\text { Heavy-Light Crude Oil Price Gaps: } & \$ 3.50 / \mathrm{Bbl} \\
\text { (Price differential between Arabian heavy and Arabian light crude oil) } \\
\text { Exchange rate (yen/USD) } & ¥ 80 / \$
\end{array}
$$

## Business Plan



## Forecast on Sales of Crude Oils and Petroleum Products for FY2012

| Crude Oil <br> (Thousand Barrels/day) |  | FY2012 (Plan) | FY2011 (Actual) | Change |
| :---: | :---: | :---: | :---: | :---: |
|  | Khafji crude oil* | 40.0 | 40.7 | -2\% |
|  | Ekofisk crude oil (Norwegian North Sea) | 0.2 | 0.2 | 0\% |
|  | Total | 40.2 | 40.9 | -2\% |
| Petroleum Products <br> (Thousand Kiloliters) | Gasoline | 2,222 | 1,808 | 23\% |
|  | Naphtha | 383 | 325 | 18\% |
|  | Middle distillate | 2,693 | 2,818 | -4\% |
|  | Heavy fuel oil C (incl. for electric power ) | $\begin{array}{r} 1,299 \\ (1,214) \end{array}$ | $\begin{array}{r} 1,172 \\ (1,066) \end{array}$ | $\begin{array}{r} 11 \% \\ (14 \%) \end{array}$ |
|  | Benzene and Xylene | 491 | 474 | 4\% |
|  | Others | 1,084 | 844 | 28\% |
|  | Sub-total | 8,175 | 7,447 | 10\% |
|  | Barter deals | 243 | 354 | -31\% |
|  | Total | 8,419 | 7,801 | 8\% |
|  | Crude refining volume | 8,228 | 7,609 | 8\% |

[^0]Forecast on Consolidated Profit and Loss for FY2012
Holdings

| (¥Billion) | $\begin{gathered} \text { FY2012 (Plan) } \\ \$ 115.0 / \mathrm{Bbl} \end{gathered}$ |  |  | $\begin{gathered} \text { FY2011 (Actual) } \\ \$ 110.1 / \mathrm{Bbl} \quad ¥ 79 / \$ \\ \hline \end{gathered}$ |  |  | Change$\$ 4.9 / \mathrm{Bbl} \quad ¥ 1 / \$$ |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Upstream | Downstream | Total | Upstream | Downstream | Total | Upstream | Downstream | Total (\%) |
| Net Sales | 134.0 | 656.0 | 790.0 | 129.3 | 572.3 | 701.6 | 4.7 | 83.7 | 88.4 (13) |
| Operating Income Excl. inventory valuation | -2.3 | $\begin{aligned} & 6.5 \\ & 5.0 \end{aligned}$ | $\begin{aligned} & 4.2 \\ & 2.6 \end{aligned}$ | -2.2 | $\begin{aligned} & 7.5 \\ & 6.5 \end{aligned}$ | $5.2$ $4.3$ | -0.1 | $\begin{aligned} & -1.0 \\ & -1.5 \end{aligned}$ | $\begin{aligned} & -1.0(-19) \\ & -1.6(-37) \end{aligned}$ |
| Ordinary Income | -2.2 | 3.7 | 1.5 | -2.9 | 4.2 | 1.3 | 0.7 | -0.5 | 0.2 (15) |
| Net Income | -0.8 | 3.0 | 2.2 | -0.9 | 4.3 | 3.3 | 0.1 | -1.3 | -1.1 (-33) |

Increase / Decrease Factors of Operating Income

| (¥Billion) | Increase Factors |  | Decrease Factors |  |
| :---: | :---: | :---: | :---: | :---: |
| Upstream |  |  |  |  |
| Downstream | Effects of inventories Improvement of margin for Petrochemical products | $\begin{aligned} & +0.6 \\ & +2.6 \end{aligned}$ | Deterioration of margin for Petroleum pitch | -5.1 |

## AOC Holdings, Inc. (TSE:5017)

- Cautions with respect to Forward-Looking Statement

The financial forecasts, management targets, and any other estimates and projections of the Company presented in this report are based on information available to management as of the date set forth within.
Please note that actual results may vary significantly from projected forecasts due to various uncertain factors, and as such, readers should take care when making investment decisions based solely on the forecasts herein.

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\text { Tel: }+81-3-5463-5065
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Fax: +81-3-5463-5046
URL: http://www.aochd.co.jp/


[^0]:    * Crude oil under Crude Oil Sales and Purchase Agreement with Kuwait

