

(Security Code: 5017)  
June 5, 2019

To Our Shareholders

**Items Disclosed on the Internet  
concerning Convocation Notice of  
the 17<sup>th</sup> Annual General Meeting of Shareholders**

▪ **Business Report**

- Accounting Auditor ..... P. 1
- Establishment and Implementation Status of Systems for  
Ensuring Appropriate Business Operations ..... P. 2

▪ **Consolidated Financial Statements**

- Consolidated Statements of Changes in Net Assets ..... P. 9
- Notes to Consolidated Financial Statements ..... P. 10

▪ **Non-Consolidated Financial Statements**

- Statements of Changes in Net Assets ..... P. 17
- Notes to Non-Consolidated Financial Statements ..... P. 18

The above items are disclosed on our website  
(<http://www.foc.co.jp/en/ir/library/meeting.html>)  
for our shareholders' reference in accordance with relevant laws and  
regulations, and Article 13 of Articles of Association of the Company.

**Fuji Oil Company, Ltd.**

**ACCOUNTING AUDITOR**

**1. Name of Accounting Auditor**

KPMG AZSA LLC

**2. Remuneration for the Period**

	Remuneration
Remuneration paid for services rendered under Article 2 (1) of the Certified Public Accountant Law	84 million yen
Remuneration paid for another service than described above	—
Total cash and other compensation paid by the Company and its subsidiaries	93 million yen

- Note:
- 1. ASB has consented to the amount of remuneration, etc. of the Accounting Auditor under Article 399 (1) of the Companies Act, after checking and evaluating the contents of the audit plan for the year explained by the said Auditor as well as the performance of audit services of the previous year, carefully verifying the basis for calculation upon which the remuneration is estimated, and judging that the amount is appropriate as compared with the past actual amounts and levels of remuneration of the companies in the same and other industries.
  - 2. Under the audit contract with the Accounting Auditor, specific separation is not, or practically cannot be, made between the audit fees payable for auditing services rendered under the Companies Act and the ones rendered under the Financial Instruments and Exchange Act. The above amount paid for services as provided under Article 2 (1) of the Certified Public Account Law shows the total for services rendered for these two audits.
  - 3. One of the Company’s principal subsidiaries, PETRO PROGRESS PTE LTD, is audited by a different accounting auditor from the Company’s accounting auditor.

**3. Any other service rendered by Accounting Auditor than auditing**

None.

**4. Policy for dismissing or not reappointing Accounting Auditor**

In the event the Accounting Auditor is deemed to fall under any of the matters listed in the items of Article 340 (1) of the Companies Act, the Audit & Supervisory Board (ASB) of the Company shall by its unanimous resolution dismiss such Accounting Auditor. One of the members on the ASB shall be appointed to report the dismissal with its reason to the first Annual General Meeting of Shareholders to be held after the dismissal.

Furthermore, in the event there is any doubt about Accounting Auditor’s capability to continuously perform its duties and responsibilities in a satisfactory manner, or the ASB concluded that it is appropriate to change the Accounting Auditor due to the reason that we could expect more appropriate audit etc., the ASB shall decide the contents of a proposition regarding dismissal or refusal of reappointment of the Accounting Auditor, which is to be submitted to a General Meeting of Shareholders.

## ESTABLISHMENT AND IMPLEMENTAION STATUS OF SYSTEMS FOR ENSURING APPROPRIATE BUSINESS OPERATIONS

### A) **Systems for ensuring appropriate business operations**

Pursuant to Article 362 (5) of the Companies Act, the fundamental policy concerning the development of the systems to ensure that the execution of duties by Directors complies with laws and regulations and the Articles of Association of the Company, and other systems necessary to ensure the properness of operations of the Company as well as the Company group that is comprised of the Company and its subsidiaries (“Group”) is given as below.

#### **1. Systems to secure execution of duties by Directors of the Company to comply with applicable laws and regulations and the Articles of Association of the Company**

The Company established its Charter of Corporate Behavior to ensure thorough compliance with applicable laws and regulations whether domestic or international, the Articles of Association of the Company and other relevant regulations. Along with the foregoing, the Board of Directors will determine and implement the Company’s policies and plans to improve compliance and internal control systems.

The Company will endeavor to maintain and enhance the function of the Board of Directors in supervising Directors’ execution of duties by having outside Directors on the Board.

Audit & Supervisory Board Members of the Company will audit Directors’ execution of duties as well as the status of development and implementation of the internal control systems from independent points of view.

#### **2. Systems to secure proper business operations of the Company and the Group**

##### **1) System concerning storage and management of information concerning execution of duties by Directors of the Company**

Information concerning Directors of the Company’ execution of duties will be recorded, stored and maintained at relevant departments in forms of minutes, intra-office memoranda or other documents pursuant to Regulations concerning Board of Directors, Regulations concerning Executive Committee, Regulations concerning Application for Management Approval, and Regulations concerning Documentation, and shall be kept for later retrieval.

The department of the Company in charge of internal audit shall conduct audit in accordance with Regulations concerning Internal Audit to assess the status of recording, storage and maintenance of these documents and regularly report the results thereof to the Board of Directors and the Audit & Supervisory Board.

## **2) Regulations concerning risk management of the Company and other systems**

Systematic preventive mechanism will be improved in ordinary times by improving a system to comprehensively identify and evaluate material risks to business management and by improving regulations concerning risk management.

The Company establishes its Business Continuity Plan (BCP) and maintains it on a regular basis to prepare for unforeseen events such as major earthquakes and outbreaks of infectious diseases.

If a serious loss is anticipated, Director in charge of the relevant department shall report it to Representing Director-President, and necessary countermeasures will be taken through deliberations at the Board Meeting, Executive Committee meeting, etc. When any contingency occurs, an emergency headquarters shall be set up immediately.

The department of the Company in charge of internal audit will conduct audit in accordance with Regulations concerning Internal Audit to assess the improvement/implementation status of risk management system and regularly report the results thereof to the Board of Directors and the Audit & Supervisory Board of the Company.

## **3) System to ensure efficient execution of duties by Directors of the Company**

The Board of Directors of the Company will determine basic management policies, matters required by the laws and regulations and Articles of Association of the Company, and other important management issues. In addition, the Board will supervise Directors' execution of duties, too.

The Executive Committee consisting of full-time Directors of the Company and full-time Audit & Supervisory Board Members of the Company shall share information concerning the overall management, and along with determining specific policies for each operating division of the Company, make decisions for efficient execution of duties in accordance with the decisions made by the Board of Directors of the Company.

Under the instruction from full-time Directors in charge based on decisions made by the Executive Committee, each department shall execute its duties efficiently pursuant to Regulations concerning Corporate Organization, Regulations concerning Administrative Authority and other relevant regulations, and report the results of operations to Director in charge of the department and the Board of Directors of the Company.

Following the report from each department, the Executive Committee shall review each of the specific policies and take necessary actions to improve the system concerning efficient execution of duties.

**4) System to ensure that the execution of duties by employees of the Company and officers and employees of its subsidiaries/affiliates (“Subsidiaries”) complies with applicable laws, regulations and the Articles of Association of the Company**

The Company laid down its Charter of Corporate Behavior and requires employees of the Company and officers and employees of the Subsidiaries to strictly comply with applicable laws and regulations whether domestic or international, the Articles of Association of the Company and other relevant regulations, and carries out measures to instill an awareness for the compliance into officers and employees of the Company and officers and employees of its Subsidiaries.

“Helpline” is set up at the head office of the Company and the corporate lawyer’s office in order to receive information on violation of the laws and regulations and to provide advice thereon. The Department of the Company in charge of the Helpline will examine the information submitted to the Helpline, implement Company-level preventive measures through consultation with the relevant departments, and regularly report the matter to the Board of Directors of the Company and the Audit & Supervisory Board of the Company.

The department of the Company in charge of internal audit shall conduct audit in accordance with Regulation concerning Internal Audit to assess legitimacy of the execution of duties by employees of the Company and officers and employees of its Subsidiaries and regularly report the results thereof to the Board of Directors and the Audit & Supervisory Board.

**5) Systems as given below to ensure the appropriateness of execution of duties in the Group**

- a. System for reporting to the Company on the matters relating to execution of duties by officers and employees of the Company’s Subsidiaries
- b. Regulations concerning risk management of the Company’s Subsidiaries and other systems
- c. System to ensure efficient execution of duties by officers and employees of the Company’s Subsidiaries

The Company shall ensure thorough management of the Subsidiaries on their execution of duties concerning risk management, effectiveness of their execution of duties, and other important matters through the departments of the Company in charge by specifying matters to be reported to and matters to be approved by the Company on the basis of the Company’s regulations concerning management of the Subsidiaries, etc., and by facilitating close communications between the said departments of the Company in charge and the Subsidiaries.

The department of the Company in charge of internal audit shall conduct audit in accordance with the Company’s regulations concerning internal audit to assess the properness of execution of duties in the entire Subsidiaries and regularly report the results thereof to the Board of Directors and the Audit & Supervisory Board of the Company.

**6) Systems concerning assigning assistants to Audit & Supervisory Board Members of the Company, independence of such assistants, and effectiveness of instructions given to such assistants**

When Audit & Supervisory Board Members of the Company ask for assigning assistants to assist in executing their duties, a relevant division shall be established to which such assistants belong. Job description and authority of such assistants shall be determined taking consideration of Audit & Supervisory Board Members of the Company's opinions.

The assistants shall not receive any instruction from others than Audit & Supervisory Board Members of the Company concerning this assistance. Prior consensus from the Audit & Supervisory Board of the Company is required for staff change and performance evaluation of the assistants.

**7) Systems as given below concerning reporting to Audit & Supervisory Board Members of the Company**

- a. System for Directors and employees of the Company to report to Audit & Supervisory Board Members of the Company
- b. System for Directors, Audit & Supervisory Board Members and employees of the Subsidiaries or the persons who received reports from them to report to Audit & Supervisory Board Members of the Company

Directors and employees of the Company and Directors, Audit & Supervisory Board Members and employees of the Subsidiaries shall make necessary reports to Audit & Supervisory Board Members of the Company regularly or at any time upon request of Audit & Supervisory Board Members of the Company. The persons who received reports from them shall report to Audit & Supervisory Board Members of the Company without delay.

Among the matters to be reported are the following:

- ✓ Important matters of business management and operations, and status and results of execution of duties, including matters related to compliance, risk management and internal control systems,
- ✓ Uncovered facts which may cause serious losses to the Company or the Subsidiaries,
- ✓ Newly disclosed information of the Company,
- ✓ Information submitted to "Helpline", and
- ✓ Other important matters related to compliance.

**8) System to ensure that any person who made a report to Audit & Supervisory Board Members of the Company shall not be given any unfavorable treatment based on such reporting**

Directors of the Company shall clearly indicate in relevant regulations of the Company that any employees of the Company or Directors, Audit & Supervisory Board Members and employees of the Subsidiaries who made a report to Audit & Supervisory Board Members of the Company in accordance with 7) above shall not be given any unfavorable treatment based on such reporting.

**9) Matters concerning processing of payment (including payment in advance) for expenses or payables incurred in connection with execution of duties by Audit & Supervisory Board Members of the Company**

Directors of the Company shall cooperate so that proper processing of payment for the expenses or payables incurred in connection with execution of duties by Audit & Supervisory Board Members of the Company will be carried out without any hindrance to execution of duties of Audit & Supervisory Board Members of the Company.

**10) Other Systems to ensure effective audit by Audit & Supervisory Board Members of the Company**

Directors of the Company shall hold regular meetings with Audit & Supervisory Board Members of the Company in order to secure good communications with each other.

Directors of the Company shall assist Audit & Supervisory Board Members of the Company so that Audit & Supervisory Board Members of the Company can have good communications with, gather information from, and exchange information with employees of the Company, and Directors, Audit & Supervisory Board Members and employees of the Subsidiaries, thereby facilitating Audit & Supervisory Board Members of the Company's proper execution of duties.

Directors of the Company shall provide assistance to Audit & Supervisory Board Members of the Company on the survey of important business counterparts as Audit & Supervisory Board Members of the Company deem necessary.

Directors of the Company shall provide assistance to Audit & Supervisory Board Members of the Company so that Audit & Supervisory Board Members of the Company can get necessary advice from auditing and legal firms or other outside specialists when necessary.

(Revised on March 10, 2015)

## **B) Implementaion status of systems for ensuring appropriate business operations**

Outline of the implementation status of the systems are as follows:

### **1. System to ensure compliance**

To raise awareness for the compliance across the Company group, the Corporate Ethics Committee was established based on our “Corporate Code of Ethics”. The Committee discusses important matters for improving corporate ethics and ensuring that all employees are made thoroughly aware of the importance of compliance. The Director in charge of the General Administration Department chairs the Committee and the head of each department of the Company’s head office or the person in charge of corporate ethics at each of our subsidiaries is a member of the Committee.

During the period, the Committee met three times and conducted various activities based on key objectives of the period set by the Committee, including two workshops on Corporate Ethics for all officers and employees of the Group, and Compliance Training through e-learning to all officers and employees of the Company. In March, an annual general meeting of the Committee was held, where presidents of the Company and of each subsidiary company reported compliance activities conducted during the period at respective companies and their action plans for the next period.

Also, the Committee increased an effort to communicate and explain the system and functions of Helpline, which is set up at the head office of the Company and at the corporate lawyer’s office, to all employees in order to ensure that they have a better and proper understanding.

### **2. System to manage risks**

Based on the “Regulations concerning Risk Management,” each department of the Group companies identifies intrinsic risks in the businesses of each department exhaustively, evaluates the said risks based on the type of loss and scale in the event the said risks do occur as well as likelihood of occurrence, and has established management policy and countermeasures to address them.

The department of the Company in charge of internal audit conducted audit in line with an audit plan to evaluate the risk management systems at three departments of the Company’s head office during the period, and reported the results thereof to the Board of Directors and the Audit & Supervisory Board of the Company. It also conducted questionnaire surveys twice for assessing risks at all departments of the head office during the period, and reported the results thereof to the Board of Directors and the Audit & Supervisory Board of the Company.

The Company has conducted emergency exercises of the Business Continuity Plan (BCP) to ensure stable supply of petroleum products even during times of disaster such as massive earthquakes. Through those exercises, we review the BCP for further improvement in the BCP itself as well as improvements in our emergency responses.



**3. System to ensure proper and efficient execution of duties by Directors of the Company**

The Board of Directors of the Company made deliberations and decisions on important management policies by incorporating managerial advice and perspectives provided by five Outside Directors and three Outside Audit & Supervisory Board Members, who have advanced expertise and broad perspectives. The Board supervised Directors' execution of duties, too.

The Executive Committee consisting of full-time Directors and full-time Audit & Supervisory Board Member of the Company met on a regular basis and as necessary, shared information concerning business operations, and made deliberations and decisions on matters to be discussed or reported at the Board meetings and on specific policies for each operating division of the Company.

Note: Out of the five Outside Directors mentioned above, Mr. Abdullah Al-Shammari resigned his position of Director of the Company on February 12, 2019.

**4. System to ensure the appropriateness of execution of duties in the Group**

The department of the Company in charge of management of related companies formulated management criteria for each related company, which specify matters to be reported to and matters to be approved by the Company on the basis of the Company's "Regulations concerning Management of Related Companies", and conducted hearings with related companies as necessary, thereby managing those companies based on close communications with them.

The department of the Company in charge of internal audit conducted audit on three related companies based on an audit plan and reported the results thereof to the Board of Directors and the Audit & Supervisory Board of the Company.

**5. System to ensure effective audit by Audit & Supervisory Board Members of the Company**

Audit & Supervisory Board Members of the Company worked to facilitate a mutual understanding with Directors through attending the meetings of the Board of Directors and the Executive Committee as well as to share a wide range of information through hearings with each operating division of the Company.

They also worked to perform audits appropriately through exchanging information regularly with Independent Accounting Auditor, the department of the Company in charge of internal audit, and Auditors of the Subsidiaries, thereby facilitating Audit & Supervisory Board Members of the Company's proper execution of duties.

## Consolidated Statements of Changes in Net Assets

(For the period from April 1, 2018 to March 31, 2019)

(Unit : Millions of Yen)

Fuji Oil Company, Ltd.

	Shareholders' equity				
	Capital stock	Capital surplus	Retained earnings	Treasury stock	Total shareholders' equity
Balance as of Apr. 1, '18	24,467	30,396	17,665	-1,431	71,097
Changes of items during the period					
Dividends from surplus			-617		-617
Profit attributable to owners of parent			2,896		2,896
Purchase of treasury stock					
Net changes of items other than shareholders' equity					
Total changes during the period	-	-	2,278	-	2,278
Balance as of Mar. 31, '19	24,467	30,396	19,944	-1,431	73,376

	Accumulated other comprehensive income				
	Valuation difference on available-for-sale securities	Revaluation reserve for land	Foreign currency translation adjustment	Remeasurements of defined benefit plans	Total accumulated other comprehensive income
Balance as of Apr. 1, '18	210	1	-1,585	-59	-1,433
Changes of items during the period					
Dividends from surplus					
Profit attributable to owners of parent					
Purchase of treasury stock					
Net changes of items other than shareholders' equity	-293		-303	-14	-611
Total changes during the period	-293	-	-303	-14	-611
Balance as of Mar. 31, '19	-82	1	-1,888	-74	-2,044

	Non-controlling interests	Total net assets
Balance as of Apr. 1, '18	191	69,856
Changes of items during the period		
Dividends from surplus		-617
Profit attributable to owners of parent		2,896
Purchase of treasury stock		
Net changes of items other than shareholders' equity	13	-598
Total changes during the period	13	1,680
Balance as of Mar. 31, '19	204	71,536

## Notes to Consolidated Financial Statements

### Basis of Presenting Consolidated Financial Statements

#### 1. Scope of Consolidation

Consolidated subsidiaries	Seven subsidiaries
Number	Fuji Oil Sales Company, Ltd.
Name	Fuji Rinkai Co., Ltd.
	Tokyo Petroleum Industrial Company, Ltd.
	Arabian Oil Company, Ltd.
	Japan Oil Engineering Company, Ltd.
	Petro Progress Inc.
	PETRO PROGRESS PTE LTD

#### 2. Equity Method

(1) Consolidated affiliates accounted for under the equity method

Number	Two companies
Name	ARAMO SHIPPING (SINGAPORE) PTE LTD
	Tokai Engineering and Construction Company, Ltd.

(2) Non-consolidated affiliates not accounted for under the equity method

Number	Two companies
Name	Kyodo Terminal Company, Ltd.
	Keiyo Sea Berth Company, Ltd.
Reasons for exclusion	Their respective amounts of profit (loss) and retained earnings have immaterial impact and do not have a material effect on the consolidated financial statements as a whole.

### 3. Significant Accounting Policies

#### (1) Valuation basis and method for significant assets

##### ① Inventories

Measured at the lower of cost or net selling value

##### a. Merchandise and finished goods, and raw materials

Stated at cost determined by the gross average method

##### b. Supplies

Stated at cost determined by the moving-average method

##### ② Securities

##### Available-for-sale securities\*

##### Marketable securities

Stated at fair value as of the consolidated balance sheet date, etc.

(Any changes in valuation are included directly in net assets, and the cost of securities sold is calculated by the moving-average method)

##### Non-marketable securities

Stated at cost determined by the moving-average method

##### ③ Derivatives

Principally stated at fair value

\* Securities other than equity securities issued by subsidiaries and affiliates, trading securities, and held-to-maturity securities are classified as available-for-sale securities.

#### (2) Depreciation and amortization

##### ① Property, plant and equipment

##### Manufacturing plant equipment for petrochemical products

Depreciated by the declining-balance method

##### Others

Depreciated principally by the straight-line method

##### Estimated useful lives of major property, plant and equipment

##### Buildings and structures

2 to 60 years

##### Storage tanks

10 to 15 years

##### Machinery and equipment

2 to 24 years

##### ② Intangible assets

Amortized by the straight-line method

Software intended for internal use is amortized by the straight-line method over an estimated useful life of five years.

#### (3) Significant allowances

##### ① Allowance for doubtful accounts

The allowance for doubtful accounts is provided at an amount determined based on the historical experience of bad debts with respect to ordinary receivables, plus an estimate of uncollectible amounts determined by reference to specific doubtful receivables.

##### ② Provision for repairs

The provision for repairs is provided at an amount equivalent to the estimated amount of periodical maintenance expenses for machinery and equipment.

##### ③ Provision for directors' retirement benefits

The provision for directors' retirement benefits is estimated based on the amount calculated in accordance with internal rules under the assumption that all directors retired at the balance sheet date.

##### ④ Provision for special repairs

The provision for special repairs is provided at an amount equivalent to the estimated amount of periodical inspection and maintenance expenses for storage tanks required by the Fire Defense Law.

(4) Employees' retirement benefits

① Periodic allocation method for projected retirement benefits

Regarding determination of retirement benefit obligations, the benefit formula basis is adopted as the method of attributing expected benefit to the periods until this fiscal year end.

② Method for processing actuarial gains and losses and prior service costs

Prior service costs are amortized by the straight-line method over a period (ten years) within the average remaining years of service of the eligible employees. Actuarial gains and losses are amortized from the year following the year in which the gain or loss is incurred by the straight-line method over a period (ten years) within the average remaining years of service of the eligible employees.

(5) Other significant matters for presenting consolidated financial statements

① Hedge accounting

Derivatives are principally stated at fair value. If certain hedging criteria are met, the gain or loss on a derivative designated as a hedging instrument is deferred as part of accumulated other comprehensive income in the consolidated balance sheets until the hedged item is settled.

Alternatively, foreign currency denominated receivables and payables hedged by forward exchange contracts are translated at the respective forward contract rates ("allocation method").

Furthermore, in cases where interest rate swap contracts are used as hedges and meet certain hedging criteria, the net amount to be paid or received under the interest rate swap contracts are added to or deducted from the interest on the assets or liabilities for which the swap contracts were executed ("special treatment").

② Consumption taxes

Each item in the consolidated statements of income does not include consumption taxes.

③ Income taxes

A consolidated tax filing system is adopted.

## Changes in Presentation

### (Consolidated balance sheets)

From this fiscal year, the Company reclassifies the items of "deferred tax assets" and "deferred tax liabilities" into the accounts of "investments and other assets" and "noncurrent liabilities", respectively, by adopting "Ordinance for Partial Revisions of Regulation for Enforcement of the Companies Act and Regulation on Corporate Accounting (Ordinance of the Ministry of Justice No. 5, March 26, 2018) based on "Accounting Standards for Tax Effect Accounting" (ASBJ Statement No. 28, February 16, 2018)

As a result, while "deferred tax assets" and "deferred tax liabilities" (551 million yen and 3 million yen, respectively, in the previous fiscal year) were reported in the section of "current assets" and "current liabilities" in previous fiscal year, the net balance (548 million yen in the previous fiscal year) is offset by "deferred tax liabilities" under noncurrent liabilities (8,429 million yen in this fiscal year) in the consolidated balance sheets from this fiscal year.

## Notes to Consolidated Balance Sheets

### 1. Pledged Assets and Secured Liabilities

Factory foundation	as of March 31, 2019 Millions of Yen
Pledged assets	Carrying value
Buildings and structures	10,687
Storage tanks	3,711
Machinery, equipment and vehicles	32,427
Land	48,952
<b>Total</b>	<b>95,778</b>
Secured liabilities	Carrying value
Long-term loans payable	34,710
(current portion)	(15,509)
<b>Total</b>	<b>34,710</b>

### 2. Accumulated Depreciation of Property, Plant and Equipment

as of March 31, 2019  
Millions of Yen  
284,530

### 3. Contingent Liabilities

The Company had the following guarantees of liabilities as of March 31, 2019.

Employees (for home purchase):	Millions of Yen
Indebtedness to financial institutions	14
Japan Biofuels Supply LLP:	
Guarantee of obligations related to overdraft facility, obligations related to deferred payment of consumption taxes on imports, and obligations related to letter of credit agreements	1,010

## Notes to Consolidated Statements of Changes in Net Assets

### 1. Changes in the Number of Shares Issued and Treasury Stock

(1) Issued shares	
Class of shares	Common stock
Number of shares as of April 1, 2018	78,183,677
Increase during the period	—
Decrease during the period	—
Number of shares as of March 31, 2019	78,183,677
(2) Treasury stock	
Class of shares	Common stock
Number of shares as of April 1, 2018	1,121,188
Increase during the period	—
Decrease during the period	—
Number of shares as of March 31, 2019	1,121,188

## 2. Details of Cash Dividends

### (1) Dividends paid

Resolution	Class of Shares	Total Amount of Dividend (Millions of yen)	Dividend per Share (Yen)	Record Date	Effective Date
June 27, 2018 annual meeting of shareholders	Common stock	617	8	March 31, 2018	June 28, 2018

### (2) Dividends whose record date belongs to the current year, but whose effective date falls in the following year

Class of Shares	Total Amount of Dividend (Millions of yen)	Source of Dividend	Dividend per Share (Yen)	Record Date	Effective Date
Common stock	772	Retained earnings	10	March 31, 2019	June 27, 2019

## Notes to Financial Instruments

### 1. Qualitative Information on Financial Instruments

The Company and its subsidiaries limit their investment of temporary surpluses to short-term deposits and procure funds for capital investment and working capital through bank loans.

Trade notes and accounts receivable, which are claimable assets, are subject to customer credit risk. Also, certain receivable are denominated in foreign currencies, and therefore entail exchange rate fluctuation risk. The Company uses forward foreign exchange contracts to hedge this risk.

Short-term investment securities and investment securities are mainly equity securities and the Company reviews the market values on a quarterly basis for listed securities.

Most accounts payable, which are trade liabilities, are payable within a short term. Certain payable are denominated in foreign currencies and are therefore subject to exchange rate fluctuation risk. Forward foreign exchange contracts are used to hedge this risk.

Short-term loans payable includes mainly funds raised as working capital in relation to crude oil imports. Long-term loans payable mainly comprise funds raised for capital expenditure.

The Company employs interest rate swap transactions to hedge risks of changes in floating interest rates on long-term loans payable.

With regard to the execution and control of derivative transactions, authorizations and monetary limits on transactions and controls are determined in accordance with internal rules.

62.8% of claimable assets as of March 31, 2019 is for a specific major customer, who has a high credit rating.

## 2. Fair Values of Financial Instruments

Carrying values and fair values of the financial instruments on the consolidated balance sheets as of March 31, 2019 are set out in the following table. The following table does not include financial instruments whose fair values are not readily determinable. (see Note 2)

	Millions of Yen		
	Carrying value	Fair value	Difference
<b>Assets</b>			
(a) Cash and deposits	12,152	12,152	-
(b) Notes and accounts receivable-trade	56,890	56,890	-
(c) Short-term investment securities and Investment securities: Available-for-sale securities	1,787	1,787	-
(d) Accounts receivable-other	14,219	14,219	-
<b>Total</b>	<b>85,049</b>	<b>85,049</b>	<b>-</b>
<b>Liabilities</b>			
(a) Accounts payable-trade	31,252	31,252	-
(b) Short-term loans payable	80,064	80,064	-
(c) Accounts payable-other	22,132	22,132	-
(d) Excise taxes payable on gasoline and other fuels	18,375	18,375	-
(e) Income taxes payable	910	910	-
(f) Long-term loans payable	48,867	49,295	- 428
<b>Total</b>	<b>201,602</b>	<b>202,030</b>	<b>- 428</b>

Note 1: Method of calculating the fair value of financial instruments and matters related to investment securities and derivative transactions

### Assets:

(a) Cash and deposits, (b) Notes and accounts receivable-trade, and (d) Accounts receivable-other

As these instruments are settled within a short term, their carrying value approximates fair value.

(c) Short-term investment securities and Investment securities

The fair values of equity securities are determined by their quoted prices on stock exchanges. Since the bonds are settled within a short term, the Company deems the carrying amounts to approximate fair value.

### Liabilities:

(a) Accounts payable-trade, (b) Short-term loans payable, (c) Accounts payable-other, (d) Excise taxes payable on gasoline and other fuels, and (e) Income taxes payable

As these instruments are settled within a short term, their carrying value approximates fair value.

(f) Long-term loans payable

For floating-rate loans, the Company assumes that interest rates reflect market rates over the short term and credit conditions will not change significantly after loans have gone into effect, so that the carrying value approximates fair value. For fixed-rate loans, the total amount of principal and interest is discounted to present value using the assumed rate of interest on new loans of the same type to calculate fair value.

### Derivatives:

The fair value of interest swap contracts to which the special treatment is applied is included in the fair value of the hedged long-term loans payable because such interest swaps are accounted for as an integral part of the corresponding long-term loans payable (see "Liabilities (f)" above).

The fair value of forward exchange contracts to which the allocation method is applied is



included in the fair value of the hedged accounts payable and short-term loans payable because such forward exchange contracts are accounted for as an integral part of the corresponding accounts payable and short-term loans payable (see “Liabilities (a) and (b)” above).

Note 2: Financial instruments whose fair value is not readily determinable  
as of March 31, 2019

Millions of Yen

Category	Carrying value
Unlisted equity securities	245
Stocks of affiliated companies	14,345

Unlisted equity securities and stocks of affiliated companies are not included in “Assets (c) Available-for-sale securities” since their fair value is not readily determinable as they have no market prices and their future cash flows cannot be reasonably estimated.

**Per Share Data**

Net assets per share	925.64 Yen
Basic profit per share	37.59 Yen

**Subsequent Events**

None

**Other Note**

Amounts of less than one million yen have been omitted.

### Statements of Changes in Net Assets

(For the period from April 1, 2018 to March 31, 2019)

(Unit : Millions of Yen)

Fuji Oil Company, Ltd.

	Shareholders' equity						
	Capital stock	Capital surplus		Retained earnings		Treasury stock	Total shareholders' equity
		Legal capital surplus	Total capital surplus	Other retained earnings	Total retained earnings		
Net assets as of April 1, 2018	24,467	7,381	7,381	21,199	21,199	-1,797	51,251
Changes of items during the period							
Dividends from surplus				-617	-617		-617
Profit				2,057	2,057		2,057
Purchase of treasury stock							
Net changes of items other than shareholders' equity							
Total changes during the period	-	-	-	1,439	1,439	-	1,439
Balance as of March 31, 2019	24,467	7,381	7,381	22,638	22,638	-1,797	52,690

	Valuation and translation adjustments			Total net assets
	Valuation difference on available-for-sale securities	Revaluation reserve for land	Total valuation and translation adjustments	
Net assets as of April 1, 2018	-69	1,932	1,862	53,113
Changes of items during the period				
Dividends from surplus			-617	-617
Profit			2,057	2,057
Purchase of treasury stock				
Net changes of items other than shareholders' equity	-152		-152	-152
Total changes during the period	-152	-	-152	1,286
Balance as of March 31, 2019	-222	1,932	1,709	54,400

## Notes to Non-Consolidated Financial Statements

### Significant Accounting Policies

#### 1. Valuation basis and method for assets

##### (1) Securities

- |   |   |
|---|---|
| ① Stocks of subsidiaries and affiliates             | Stated at cost determined by the moving average method  |
| ② Available-for-sale securities*                    |   |
| Marketable securities                               | Carried at fair value as of the balance sheet date, etc.<br>(Any changes in valuation are included directly in net assets and the cost of securities sold is calculated by the moving-average method) |
| Non-marketable securities                           | Carried at cost determined by the moving-average method   |
| (2) Derivatives                                     | Principally stated at fair value  |
| (3) Inventories                                     |   |
| Measured at the lower of cost or net selling value  |   |
| ① Merchandise and finished goods, and raw materials | Stated at cost determined by the gross average method   |
| ② Supplies  | Stated at cost determined by the moving-average method  |

\* Securities other than equity securities issued by subsidiaries and affiliates, trading securities, and held-to-maturity securities are classified as available-for-sale securities.

#### 2. Depreciation and amortization

##### (1) Property, plant and equipment (excl. lease assets)

- |  |   |
|--|---|
| Manufacturing plant equipment for petrochemical products | Depreciated by the declining-balance method         |
| Others   | Depreciated principally by the straight-line method |

Estimated useful lives of of major property, plant and equipment:

- |                          |                |
|--------------------------|----------------|
| Buildings and structures | 2 to 60 years  |
| Storage tanks            | 10 to 15 years |
| Machinery and equipment  | 2 to 24 years  |

##### (2) Intangible assets (excl. lease assets)

Amortized by the straight-line method

Software intended for internal use is amortized by the straight-line method over an estimated useful life of five years.

##### (3) Lease assets

Lease assets are depreciated/amortized by the straight line method based on the assumption that the useful life equals the lease term and the residual value equals zero.

#### 3. Allowances

##### (1) Allowance for doubtful accounts

The allowance for doubtful accounts is provided at an amount determined based on the historical experience of bad debts with respect to ordinary receivables, plus an estimate of uncollectible amounts determined by reference to specific doubtful receivables.

(2) Provision for retirement benefits

① Periodic allocation method for projected retirement benefits

Regarding determination of retirement benefit obligations, the benefit formula basis is adopted as the method of attributing expected benefit to the periods until this fiscal year end.

② Method for processing actuarial gains and losses and prior service costs

Prior service costs are amortized by the straight-line method over a period (ten years) within the average remaining years of service of the eligible employees. Actuarial gains and losses are amortized from the year following the year in which the gain or loss is incurred by the straight-line method over a period (ten years) within the average remaining years of service of the eligible employees.

(3) Provision for special repairs

The provision for special repairs is provided at an amount equivalent to the estimated amount of periodical inspection and maintenance expenses for storage tanks required by the Fire Defense Law.

(4) Provision for repairs

The provision for repairs is provided at an amount equivalent to the estimated amount of periodical maintenance expenses for machinery and equipment.

4. Hedge accounting

Derivatives are principally stated at fair value. If certain hedging criteria are met, the gain or loss on a derivative designated as a hedging instrument is deferred as part of accumulated other comprehensive income in the balance sheet until the hedged item is settled.

Alternatively, foreign currency denominated receivables and payables hedged by forward exchange contracts are translated at the respective forward contract rates (“allocation method”). Furthermore, in cases where interest rate swap contracts are used as hedges and meet certain hedging criteria, the net amount to be paid or received under the interest rate swap contracts are added to or deducted from the interest on the assets or liabilities for which the swap contracts were executed (“special treatment”).

5. Retirement benefits

The methods by which unrecognized actuarial gains and losses and unrecognized prior service costs are processed differ from those used for the consolidated financial statements.

6. Consumption taxes

Each item in the statement of income does not include consumption taxes.

7. Income taxes

A consolidated tax filing system is adopted.

**Changes in Presentation**

(Balance sheet)

From this fiscal year, the Company reclassifies the items of “deferred tax assets” and “deferred tax liabilities” into the accounts of “investments and other assets” and “current liabilities”, respectively, by adopting “Ordinance for Partial Revisions of Regulation for Enforcement of the Companies Act and Regulation on Corporate Accounting (Ordinance of the Ministry of Justice No. 5, March 26, 2018) based on “Accounting Standards for Tax Effect Accounting” (ASBJ Statement No. 28, February 16, 2018)

As a result, “deferred tax assets”, which (551 million yen in the previous fiscal year) was included in the section of current assets in previous fiscal year, were offset by “deferred tax

liabilities” under noncurrent liabilities (8,099 million yen in this fiscal year) in the balance sheets as of the end of this fiscal year.

## Notes to Balance Sheet

as of March 31, 2019  
Millions of Yen

1. Receivables from and payables to affiliated companies
 

Short-term receivables	3,441
Long-term receivables	791
Short-term payables	25,408
  
2. Accumulated depreciation of property, plant and equipment 282,257

### 3. Contingent liabilities

Warrantee	Amount of guarantee	Object of guarantee
PETRO PROGRESS PTE LTD	3,628 (85,462)	Trade obligations (upper limit of guarantee )
Japan Biofuels Supply LLP	1,010 (3,863)	Guarantee of obligations related to overdraft facility, obligations related to deferred payment of consumption taxes on imports, and obligations related to letter of credit agreements (upper limit of guarantee)
Fuji Oil Sales Company, Ltd.	146 (510)	Trade obligations (upper limit of guarantee)
Employees	14	Indebtedness to financial institutions for home purchase
Total	4,800	

### 4. Pledged assets and secured liabilities

#### Factory foundation

as of March 31, 2019

Millions of Yen

Pledged assets	Carrying value
Buildings	3,267
Storage tanks	3,711
Structures	7,420
Machinery and equipment	32,427
Land	48,952
Total	95,778

Secured liabilities	Carrying value
Long-term loans payable (current portion)	34,710 (15,509)
Total	34,710

## 5. Revaluation reserve for land

Revaluation reserve for land is the amount received from old Fuji Oil Company, Ltd., who revaluated the business use land in accordance with the Act on Revaluation of Land, due to merger with the Company on October 1, 2013.

## Notes to Statement of Income

Transactions with affiliated companies:

	Millions of Yen
Sales	14,105
Purchase	298,295
Other operational transactions	429
Non-operational transactions	336

## Notes to Statement of Changes in Net Assets

Change in the number of treasury stock		
Class of shares		Common stock
Number of shares as of April 1, 2018		966,188
Increase during the period		-
Decrease during the period		-
Number of shares as of March 31, 2019		966,188

## Tax Effect Accounting

Significant components of the deferred tax assets are provision for repairs, currently not deductible, and tax loss carryforwards.

Significant component of the deferred tax liabilities is land revaluation difference.

## Related Party Transactions

### 1. Subsidiaries, etc.

as of March 31, 2019

Millions of Yen

Attribute	Name of related party	Share of voting rights held by the Company	Relationship with related party	Details of transaction	Transaction amount	Account	Closing balance
Subsidiary	PETRO PROGRES PTE LTD	100%	Purchase of crude oil Concurrent positions of officers	Purchase of crude oil and oil products*1	297,523	Accounts payable-trade	10,786
				Sale of oil products*1	9,434	Accounts receivable-trade	2,383
Subsidiary	Arabian Oil Company, Ltd.	100%	-	Borrowing of funds*2	5,800	Short-term loans payable	12,300

\*1 Transaction prices are determined by negotiations in consideration of market prices.

\*2 Borrowing rates are reasonably determined based on the prevailing market interest rates.

\*3 Amounts of transaction and balances above do not include consumption taxes.

## 2. Officers, major corporate shareholders, etc

as of March 31, 2019

Millions of Yen

Attribute	Name of related party	Business or occupation	Share of voting rights held by the Company	Relationship with related party	Details of transactions	Transaction amount	Account	Closing balance
Officer	Tomonori Okada	Director of the Company Representing director of Showa Shell Sekiyu K. K. (SSS)*2	-	Concurrent Director of the Company Transactions with SSS	Sale of crude oil and oil products to SSS*1	264,891	Accounts receivable-trade	35,733
					Borrowing and lending of crude oil between SSS *4	48,419	Accounts payable-other	3,628
					Purchase of crude oil and oil products from SSS *1	71,602	Accounts payable-trade	11,685

\*1 Transaction prices are determined by negotiations in consideration of market prices.

\*2 Mr. Tomonori Okada was appointed as Director of the Company on June 27 2018. The transaction amounts above are for the period from the next month of the appointment to March 31, 2019.

\*3 The amount of closing balance includes consumption taxes, while the amount of transaction does not include consumption taxes.

\*4 The above transactions are between the Company and a director of the Company. They were made on terms and conditions equivalent to those that prevail in arm's length transactions.

### Per Share Data

Net assets per share	704.51 Yen
Basic net profit per share	26.64 Yen

### Subsequent Events

None

### Other Note

Amounts of less than one million yen have been omitted.